

OVERVIEW

This Experience Brief is intended to provide high-level, strategic guidance. This document brings together our findings of business and user needs, as well as best practices in web design and presents concepts for the new CDX website experience.

Table of Contents

Activities

Problem Statement

Audience Analysis

User Research Findings

Our Recommendations

High-level Concepts

Visual Design Comps

Discovery and User Research Activities



Stakeholder Interviews

EPAM conducted interviews with key stakeholders to understand the CDX workflow, program needs and current pain points.



Prioritization Workshop

EPAM conducted a collaborative workshop with members of the CDX team to prioritize content, functions and features.



User Research

EPAM conducted one-on-one interviews with 2 currently engaged customers, 4 non-engaged customers and 3 CDX team members to understand how they would like to interact and learn about the service.



SharePoint Assessment

EPAM researched the current state of the Fannie Mae SharePoint environment, including the CDX Site, the Fannie Mae SharePoint farm, development boundaries and governance policies.

THE PROBLEM

The CDX process values collaboration, empathy and usability. The current CDX site experience is not reflective of those values.

- File sharing and management is challenging.
- There isn't a centralized tracking or intake process for CDX projects.
- The experience of the current site is not reflective of the unique service CDX provides.
- Doesn't serve as a functional hub for learning about and showcasing the CDX Program to new and existing customers.

AUDIENCE ANALYSIS

Audience Analysis

Based on our research and discovery findings, we've identified 3 main audience types:

CDX TEAM MEMBERS

CDX Leadership

Manages the entire CDX Program. Key stakeholders and decision makers

Intake Program Manager

Manages the CDX intake process, assigns team members to project discovery

Business Engagement Leads

CDX team leads that help track and manage the project through completion

Project Analysts

Assist in the CDX intake and project process

CDX CUSTOMER

- Needs updates to proposed intake process
- Wants to track project status
- Interested in learning about CDX processes, terminology, tools & templates, etc.

NEW TO CDX USER

Potential Customers

- Visiting the site to learn about the CDX Program
- Possibly looking to contact the group in order to engage with CDX in a project

Information Seekers

- Seeking information on how CDX works with organizations at Fannie Mae
- Example: A developer might want to learn about a persona and how it affects their work.

USER RESEARCH FINDINGS

Key Findings: CDX Team Members

Finding files is challenging and time consuming.

- Files are buried in folders and their names are unclear
- Navigating through several libraries and folders becomes frustrating when trying to find a file
- Search results are unreliable resulting in user mistrust
- Currently documents aren't tagged and version control isn't implemented

"I don't even use search anymore... it never gives me what I want!"

"We do this all in manual format right now and manage it in sets of documents."

Managing a CDX project from intake to completion is cumbersome.

- Intake workflow is managed manually using files, not by the system
- Project documentation is not stored in a central location
- Need a way to elicit feedback from customers

"We want to be able to track a project from when we hear about it to the end of the project."

Key Findings: EXISTING CUSTOMERS

Customers need a foundational understanding of Design Thinking and how the CDX process fits with their current workflows.

- Looking for CDX to partner with them and help guide innovative design
- Need to know all the steps of the CDX design process
- Want to understand how the CDX process fits into the project development cycle
- Need to know what activities the business should help schedule and any associated logistics
- Want a continuous learning process about how CDX can help out with all of their projects

"I get the theory behind the concept, but I just want to know how it works within a project team."

Key Findings: POTENTIAL CUSTOMERS

People are interested in learning more about CDX services and activities.

- Would like to learn more about the CDX process and the benefits it provides to projects
- Want to understand when and how to engage with CDX
- Would like to know to contact CDX team
- Would like to know more about how CDX can help make their applications more customer centric

"I would love to know more about how a group like Customer Digital Experience can help in my projects."

"If I had known more about how CDX program could help, we would have contacted leadership in CDX much sooner to support my project."

Key Findings: INFORMATION SEEKERS

They want to explore and learn about CDX.

- They are less inclined to go online for information, but prefer to talk face to face or learn from another colleague
- They want to know the members of the CDX team
- When using online resources, they'd like an organized and intuitive experience
- Looking for a self service concept to empower people to engage with CDX, download case studies, templates, etc.

"I want to go to the site to learn, interact with it and have a clear understanding of who CDX is."

"A form could work, it would empower the frontline employee to get the ball rolling instead of looking up."

RECOMMENDATIONS

Strategic Recommendations

Create a Learning Hub

The CDX program brings a new way of thinking to Fannie Mae. Potential customers need one place to come to learn and understand Design Thinking, how it will benefit their projects and products, as well as to engage with the CDX team. To create this new environment that is reflective of the CDX core values, we recommend the following:

- Create an identity unique to CDX
- Display CDX team members to allow connections with Fannie Mae colleagues

- Prioritize content in a useful and meaningful way
- Provide tools to explore
- Showcase Design Thinking content and success stories to demonstrate value of CDX

- Create a fresh, cutting edge design reflective of the CDX values
- Extend the Fannie Mae brand to the CDX program

Findability

Content and navigation need to be organized around audiences and their needs. This allows users to intuitively find relevant content and perform tasks efficiently. In order to promote better findability we recommend the following:

- Define the content hierarchy for each audience and prioritize it accordingly
- Use automatic version control to help find the most recent version of files and reduce extraneous files
- Include personalized content based on audience type and individual preferences:
 - My Projects
 - My Followed Documents
 - My Daily Updates
- Use clear titles for headings, documents and pages; establish easy to use naming conventions, tagging

Search

Search is a crucial part of any great user experience. Not only do a high percentage of site visitors prefer searching over browsing, but the large volume of content within the CDX website makes search a logical choice for finding relevant information. We recommend the following improvements:

- · Increase relevancy of search results through configuration:
 - Promoted results associate specific content to highly used keywords
 - Result blocks display results from a pre-defined subset of content
 - Results ranking control the order in which results are displayed
- Add filters to search results; leveraging useful facets such as document type, content tags, date, author, etc.
- Add sorting capabilities to search results

Refine by:

Tags

Case Studies

Process Documents

Glossary Term

Design Templates

Project Templates

+ see more tags

Document Format

PowerPoint

PDF

Excel

Word

Document Types

Documents

<u>Pages</u>

Blog Posts

<u>Videos</u>

Last updated..

All Dates

Within a Week

File Sharing and Management

In order for the CDX website to be successful, users should be able to easily share files and manage projects. We recommend the following:

- Elevate the share functionality to grant access to content easily
- My Favorites: Follow documents so they are easily accessible from your profile
- Display recently updated documents on the CDX team dashboard

Recently Updated Documents

Go to my favorite docs

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Centralized Intake and Tracking

Create a streamlined and automated system for processing and tracking projects. We recommend the following:

- Create an online process for project submissions
- Streamline workflow that consistently notifies both CDX team members and customers
- · Ability for the customer to track their proposed project status
- Provide project updates
- CDX team members can add details to the project and manage it on a dedicated project detail page
- Send & receive notifications
 - Customer will get an email when there is a change of status
 - CDX team member will get time based notifications on progress

HIGH-LEVEL CONCEPTS

Main Navigation Structure

CDX Customers & Potential Customers

Home

Hub for learning, engaging and understand the CDX process

Our Process

Information relating to the CDX Process

Case Studies

Examples of success stories, showcased through case studies

Glossary Terms

Definitions of CDX related terms and acronyms

Videos & Blogs

Page for users to view videos and blog posts

Leadership Team

CDX Leadership Team, contact and profiles

CDX Team Members

Home

Intuitive dashboard to manage and track CDX projects efficiently

CDX Projects

Holistic view of all CDX projects that can be filtered for ease of use

Team Documents

Entry point for CDX team to view all team documents by library

Tools

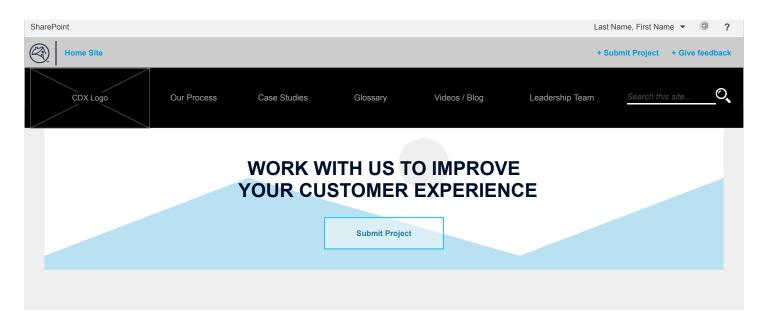
Content related to design tools

Videos / Blogs

Page for CDX Team to view videos and blog posts

Onboarding

Page for CDX
Team (new or
existing) to know
everything they
need to know

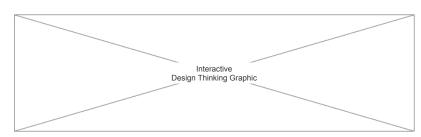


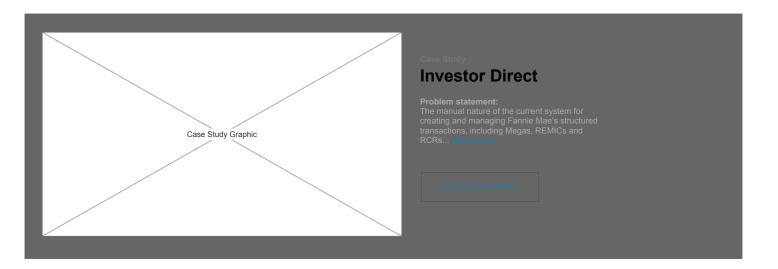
Our Process

Design Thinking

Design Thinking is simply empathizing with customers and designing elegant solutions that meet their needs. Design Thinking concepts form the foundation of CDX.

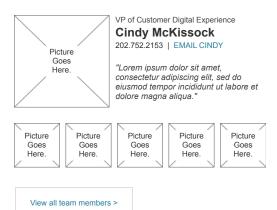
Learn more >





Leadership Team

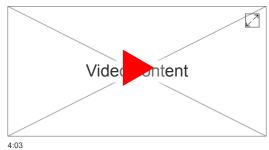
Who we are



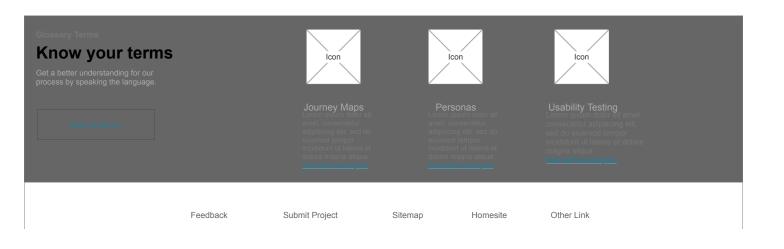
Videos & Blogs

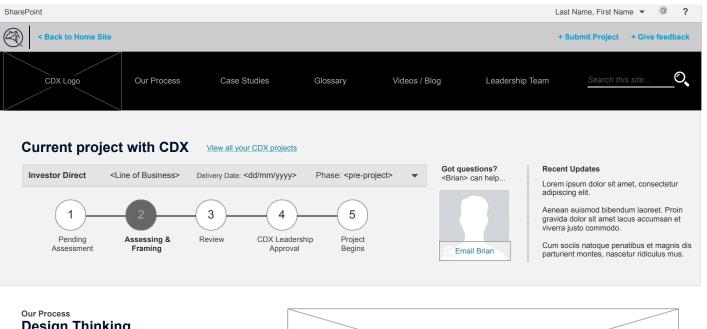
Featured video

Video: CDX state of the union address



View all videos & blogs >

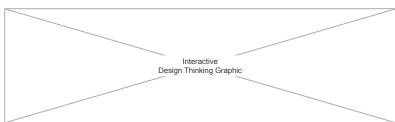


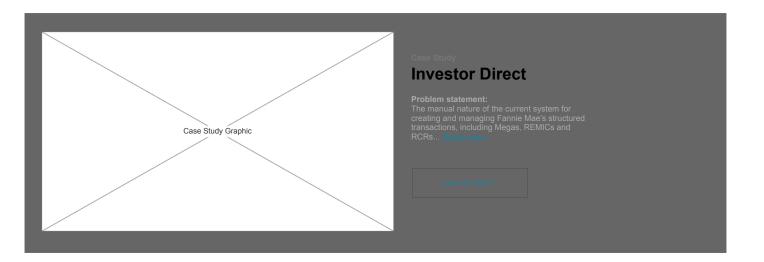


Our Process Design Thinking... Design Thinking is simply empathizing

Design Thinking is simply empathizing with customers and designing elegant solutions that meet their needs. Design Thinking concepts form the foundation of CDX.

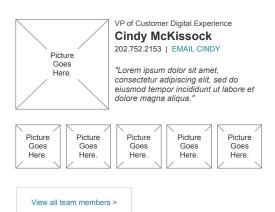
Learn more >





Leadership Team

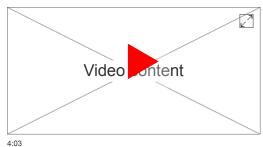
Who we are...



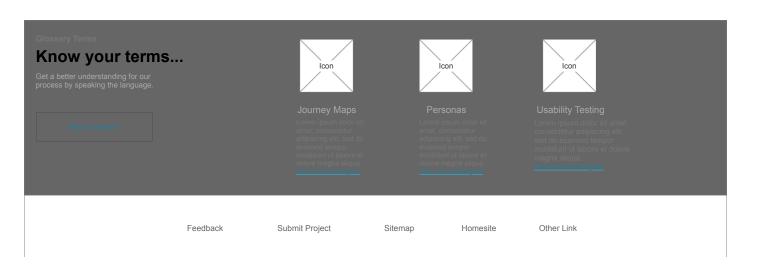
Videos & Blogs

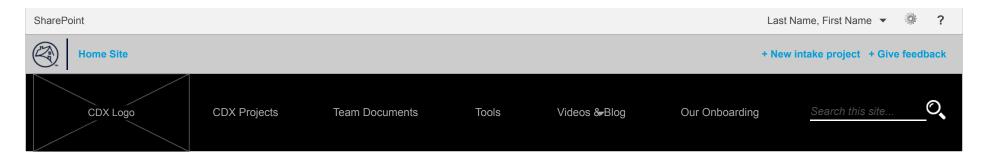
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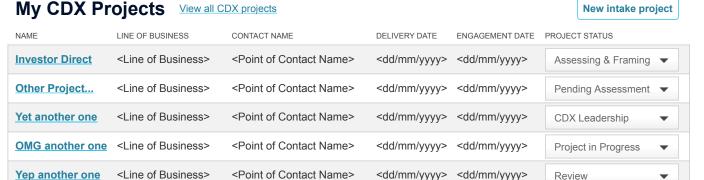
Video: CDX state of the union address



View all videos & blogs >







My updates

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Add an update...

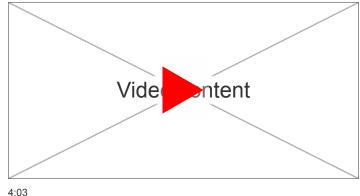
Recently Updated Documents

Go to my favorite docs

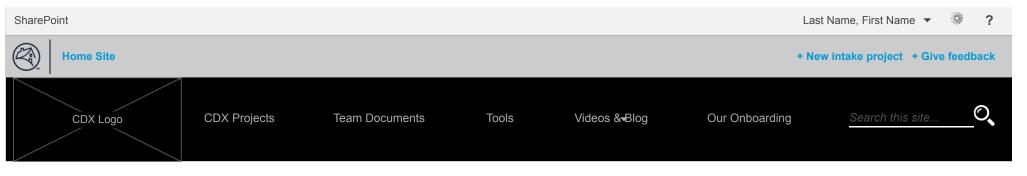
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Videos View all videos & blog posts

Video: CDX state of the union address



CDX Projects Videos & Blog Our Onboarding Team Documents Tools



Home / CDX Projects

CDX Projects

New intake project





Home / Project: Investor Direct

Investor Direct [edit]

Existing product
<Line of Business>
<Contact Person>

Delivery Date: <dd/mm/yyy>
Engagement Date: <dd/mm/yyyy>

Intake Process | Project Related Activities

Description [Edit]

Strategic review of the website including user research and a hueristic assessment that leads to a recommended digital strategy including a discovery with user experience and architecture recommendations for the existing website platform.

Background Information [Edit]

CDX Team will provide design services for the strategic review of the current site. The primary focus of this engagement will be user experience and a content assessment of the existing site. The assessments and interviews will provide user experience and design for the short-term solution, and user experience for the future state recommenations. The project will provide these documented solutions as well as findings and recommendations based on the assessments, and stakeholder and user interviews leading to a strategic roadmap.

Key Activities [Edit]

Stakeholder Interviews

CDX will conduct stakeholder interviews to provide strategic direction and begin to gather business and technical requirements for short-term and future state recommendations.

User Research; interviews with a distinct user groups

CDX will conduct user research in context to identify gaps and pain points for users of the existing website. It will also provide insights to the CDX team to create personas that help provide context and help enhance the overall usability of the tool.

Ideation Workshops

 \mbox{CDX} will provide a collaborative workshop to allow ideas across all project team members to help inform the design process.

Prioritization Workshop

CDX will provide a collaborative session to help prioritize features, functions and workflows so organizational content can be delivered appropriately.

Project Files + add files

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CDX Team Member Assigned Alton Hill, alton_hill@fanniemae.com

PROJECT STATUS

Assessing & Framing

▼

Share

Go to Investor Direct Project Site >

Project Team Updates... + add an update

- Brian, Shannel and Al met to whiteboard details of the engagement and how to frame up the project plan.
- We've discovered some pieces of information from the customer that we need to investigate further. We'll setup a meeting with the customer to address the concerns.
- Lorem ipsum dolor sit amet, consectetur adipiscing elit. Aenean euismod bibendum laoreet. Proin gravida dolor sit amet lacus accumsan et viverra justo commodo. Proin sodales pulvinar tempor.

Key Deliverables [Edit]

Personas: 3-5 identified user architypes

Investor Direct Personas.pptx 10/27/2016 Author Name Share

Customer Journey Maps: Future process

Investor Direct Journey Maps.pptx 10/27/2016 Author Name Share

Interactive Wireframe: Concept Designs

Investor Direct Wireframes.zip 10/27/2016 Author Name Share

Visual Design Comps: Design Patterns and Visuals

Investor Direct Visual Designs.pptx 10/27/2016 Author Name

Experience Brief: Findings and Recommendations

Investor Direct Experience Brief.pptx 10/27/2016 Author Name Share

Comments / Notes + add a note

10:30 am 10/18/16 by Brian Herbert

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10:55 am 10/20/16 by Alton Hill

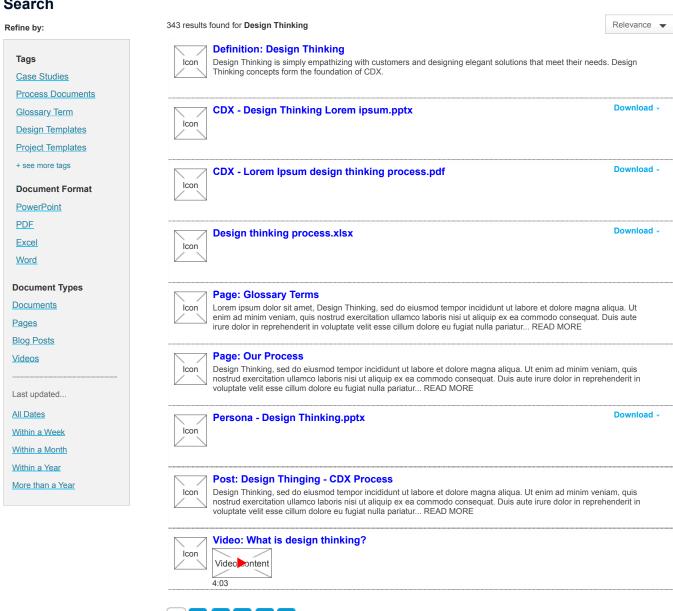
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CDX Projects Team Documents Tools Videos & Blog Our Onboarding



Home / Search Results

Search





Home / <Standard Content>

Glossary Terms



DESIGN THINKING

Design Thinking is simply empathizing with customers and designing elegant solutions that meet their needs. Design Thinking concepts form the foundation of CDX. The design thinking process consists of these 5 steps:

Empathize

Work to fully understand the experience of the user for whom you are designing. Do this through observation, interaction, and immersing yourself in their experiences.

Define:

Process and synthesize the findings from your empathy work in order to form a user point of view that you will address with your design.

Ideate

Explore a wide variety of possible solutions through generating a large quantity of diverse possible solutions, allowing you to step beyond the obvious and explore a range of ideas.

Prototype:

Transform your ideas into a physical form so that you can experience and interact with them and, in the process, learn and develop more empathy.

Test

Try out high-resolution products and use observations and feedback to refine prototypes, learn more about the user, and refine your original point of view.

Learn more... Go to our process



JOURNEY MAP

A Customer Journey map is a visual or graphic interpretation of the overall story from an individual's perspective of their relationship with an organization, service, product or brand, over time and across channels. They are one tool that can help organizations evolve from a transactional approach to one that focuses on long term relationships with customers built on respect, consistency and trust.

See an example... **Download JourneyMap.pptx**



PERSONA

A persona is a way to model, summarize and communicate research about people who have been observed or researched in some way. A persona is depicted as a specific person but is not a real individual; rather, it is synthesized from observations of many people. Each persona represents a significant portion of people in the real world and enables the designer to focus on a manageable and memorable cast of characters, instead of focusing on thousands of individuals. Personas aid designers to create different designs for different kinds of people and to design for a specific somebody, rather than a generic everybody.

See an example... Download Personas.pptx



USABILITY TESTING

Usability testing refers to evaluating a product or service by testing it with representative users. Typically, during a test, participants will try to complete typical tasks while observers watch, listen and takes notes. The goal is to identify any usability problems, collect qualitative and quantitative data and determine the participant's satisfaction with the product.

To run an effective usability test, you need to develop a solid test plan, recruit participants, and then analyze and report your findings. During a usability test, you will:

- · Learn if participants are able to complete specified tasks successfully and
- · Identify how long it takes to complete specified tasks
- · Find out how satisfied participants are with your Web site or other product
- Identify changes required to improve user performance and satisfaction
- · And analyze the performance to see if it meets your usability objectives

Learn more... Download UsabilityTesting.pptx

Feedback Submit Project Sitemap Homesite Other Link

VISUAL DESIGN COMPS

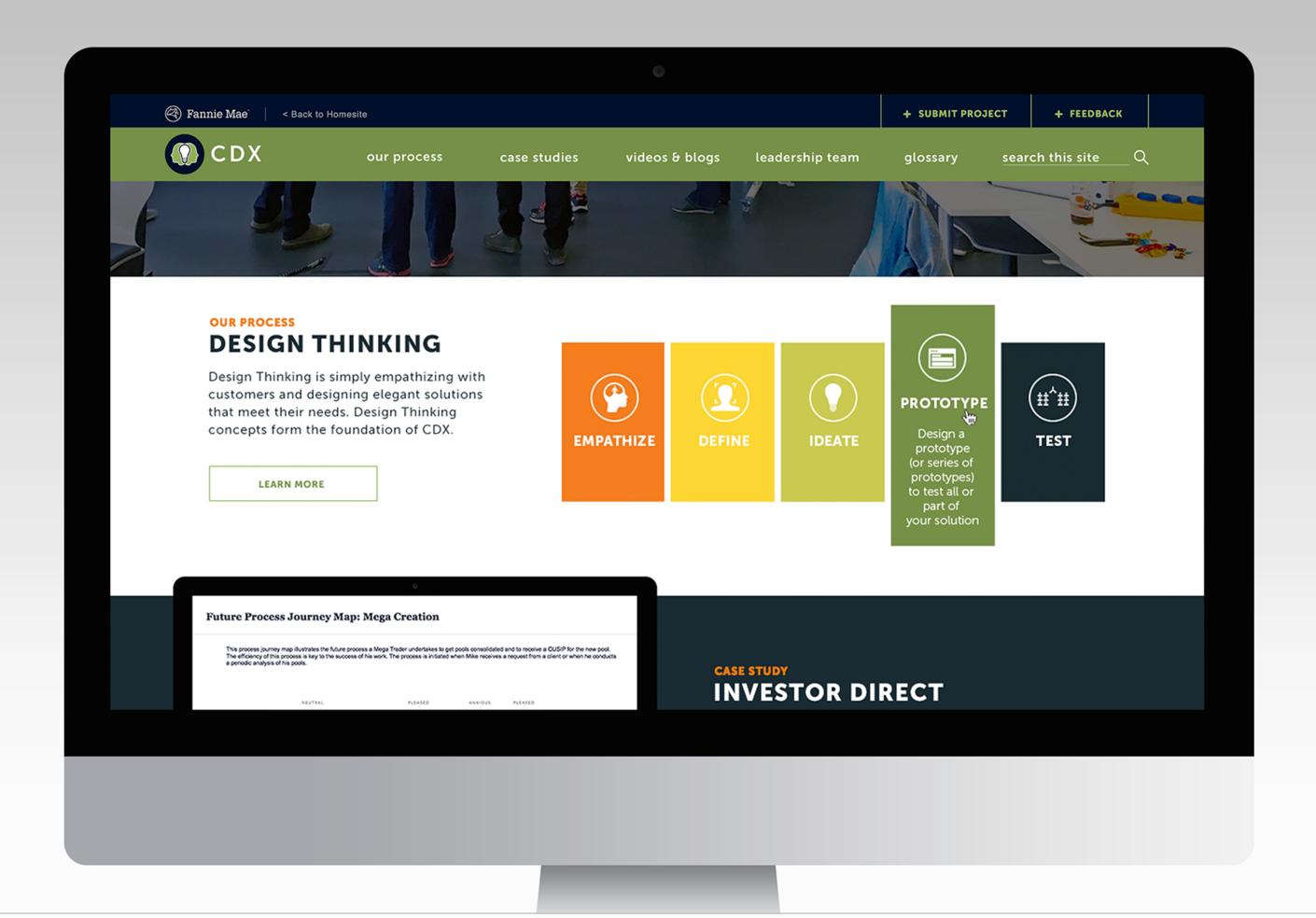
New to CDX User Home Page



RECOMMENDED DESIGN DIRECTION

A unique experience, among the Fannie Mae digital ecosystem, that reflects the values and processes of CDX. This direction gives CDX it's own identity as an extension and enhancement of the Fannie Mae brand. New typography system and color palette defines the CDX digital persona.







Fannie Mae | < Back to Homesite + SUBMIT PROJECT + FEEDBACK



our process

case studies

videos & blogs

leadership team

glossary

search this site

_ Q

LEADERSHIP TEAM

WHO WE ARE

Take a moment to learn about our leaders and hear their thoughts about Customer Digital Experience.



VP of Customer Digital Experience
CINDY MCKISSOCK
202.752.2153 | EMAIL CINDY

"My goal is to ensure our customers' experience with Fannie Mae is simple, certain, dynamic, and of course, delightful!"











VIEW ALL TEAM MEMBERS

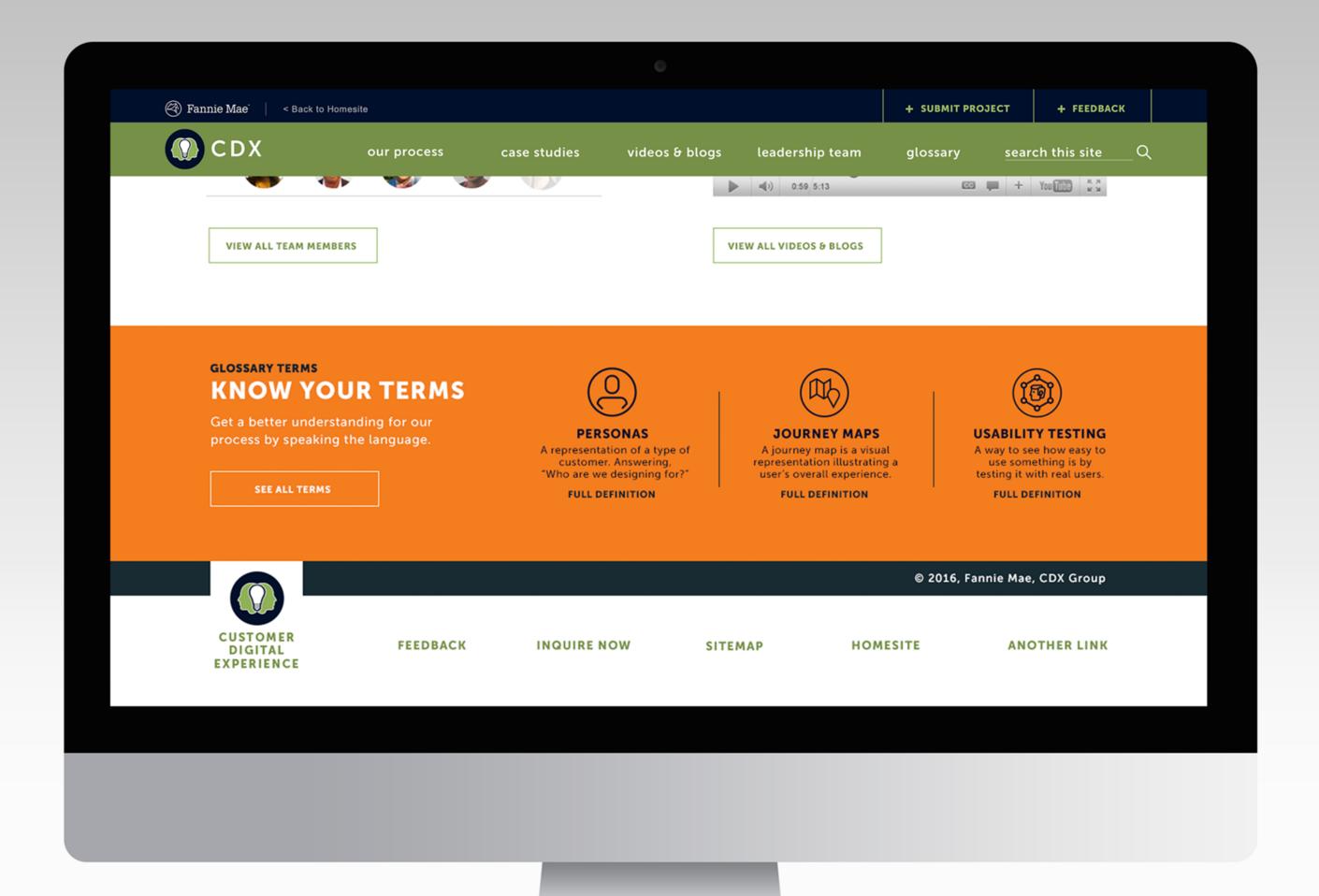
VIDEOS & BLOGS

FEATURED VIDEO

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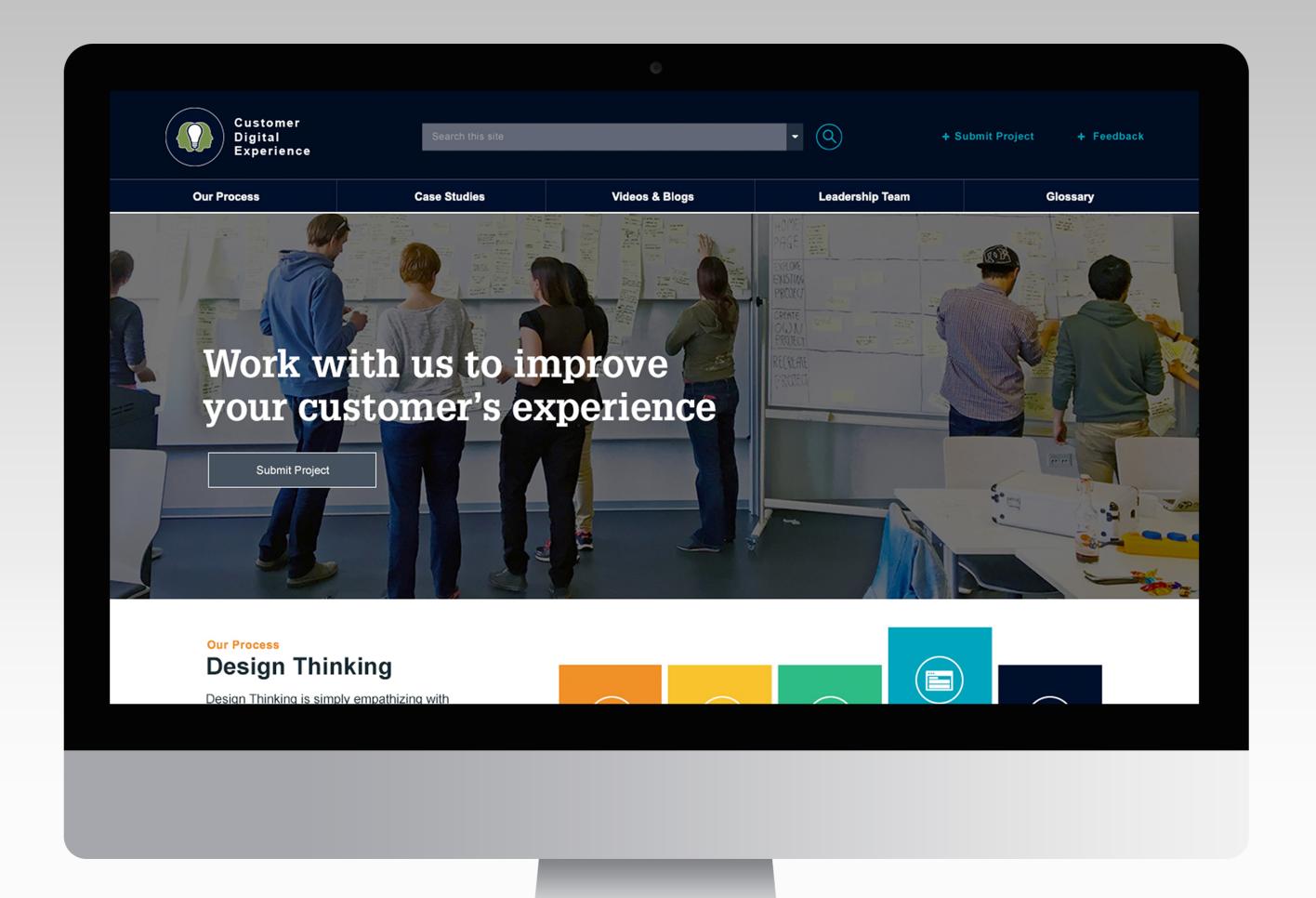


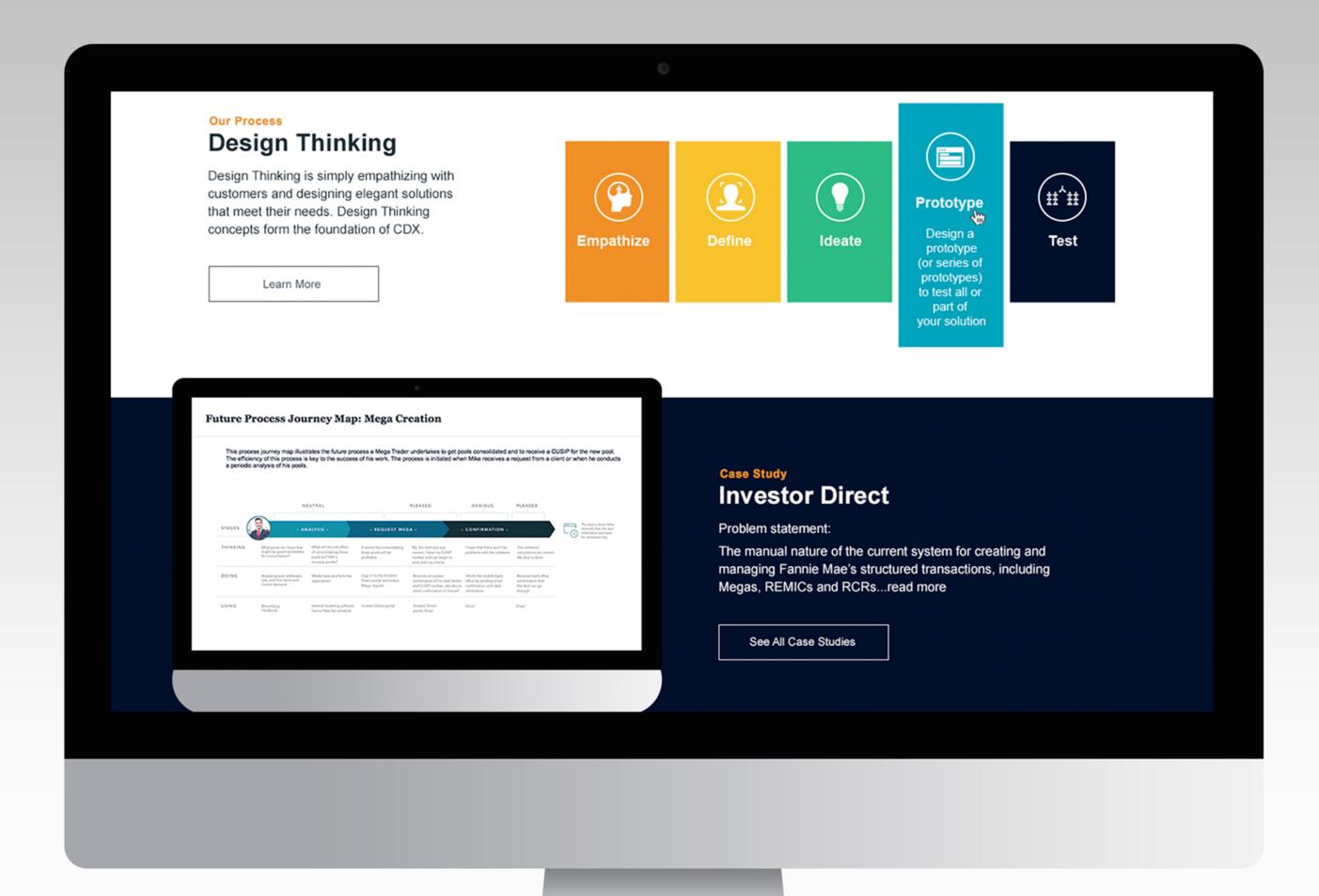
VIEW ALL VIDEOS & BLOGS

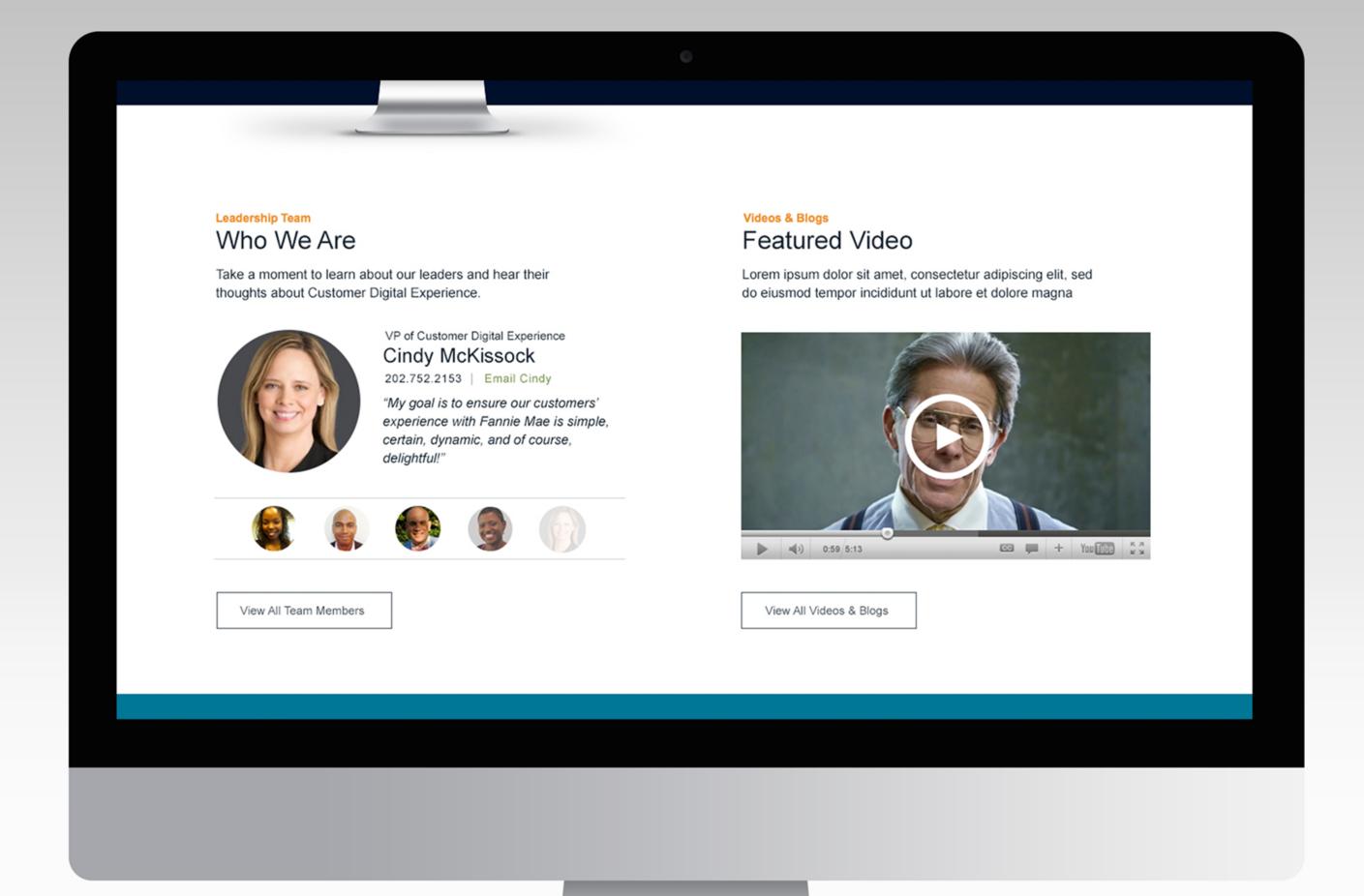


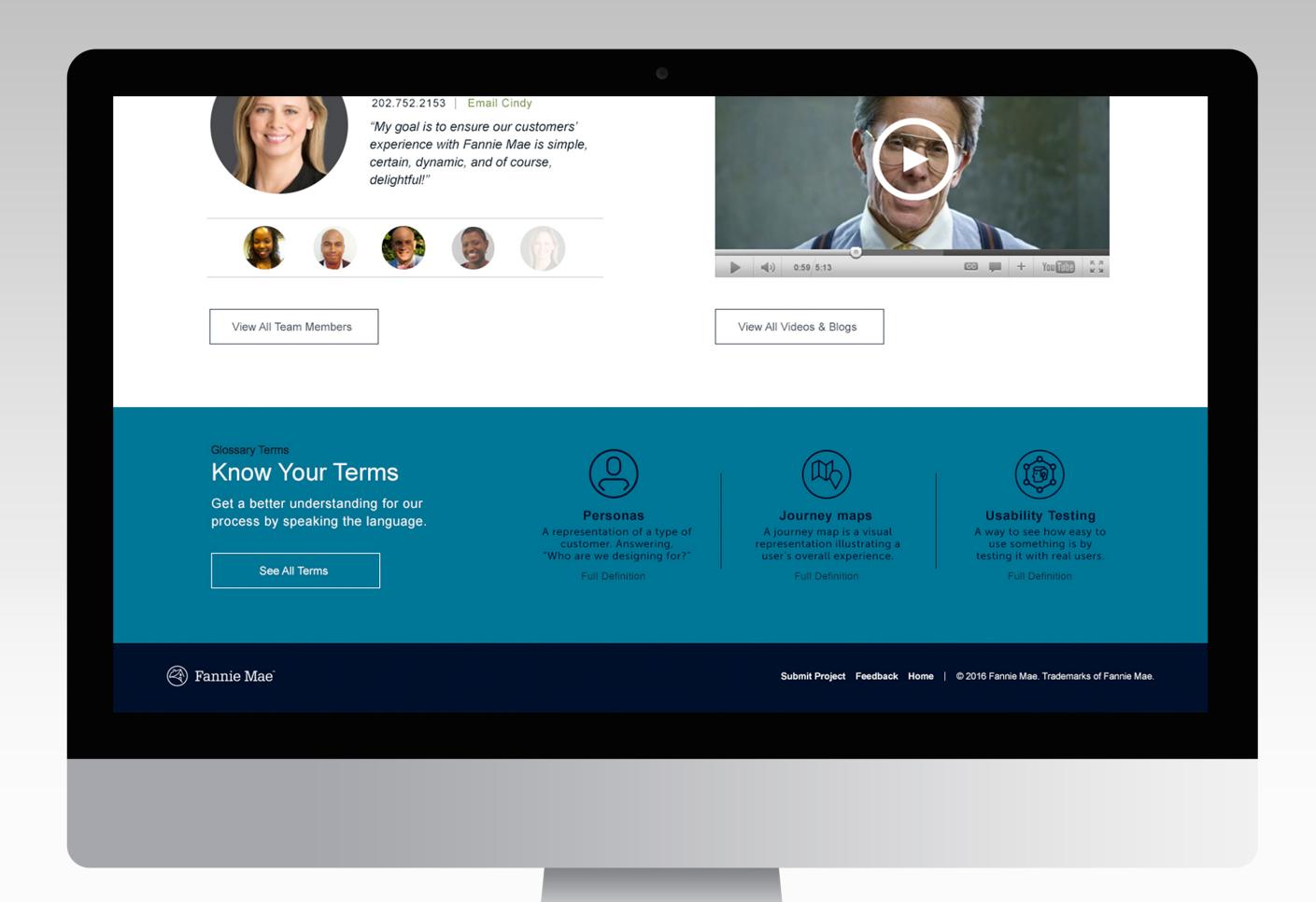
ALTERNATE DESIGN DIRECTION

Reflective of the Fannie Mae brand, Direction No. 2 uses fonts and colors from within the guidelines, as well as the header and footer seen across internal applications and sites. This option also features the same recommended layout.









THANK YOU

APPENDIX

SUCCESS METRICS

Success Metrics

Success Metric	Current State	Future Benchmark			
Versioning	Manually done, multiple versions available	Automatic versioning, single versions available			
Tagging external content	No tags, files are organized with folders	All external files tagged by topic in a flat list, navigable by topic			
Finding internal content	Team members need to ask each other where files are located, library views	Files are quickly found via navigation/filtering without needing to ask someone			
Search Facets	Facets are unavailable on search results page	Facets are available on search results page			
Request Intake	Request intake and tracking is sprawled	Request intake and tracking is centralized to a single list			
Content about CDX	Content is hard to find and spread out to many locations	Key content (the playbook for example) is available within 0-2 clicks from the homepage. Popular content is surfaced.			
Updated design	Look and feel is default SharePoint	Live site reflects the chosen design.			

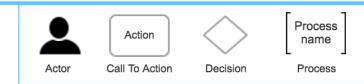
Key Findings: Website Theme Possibilities

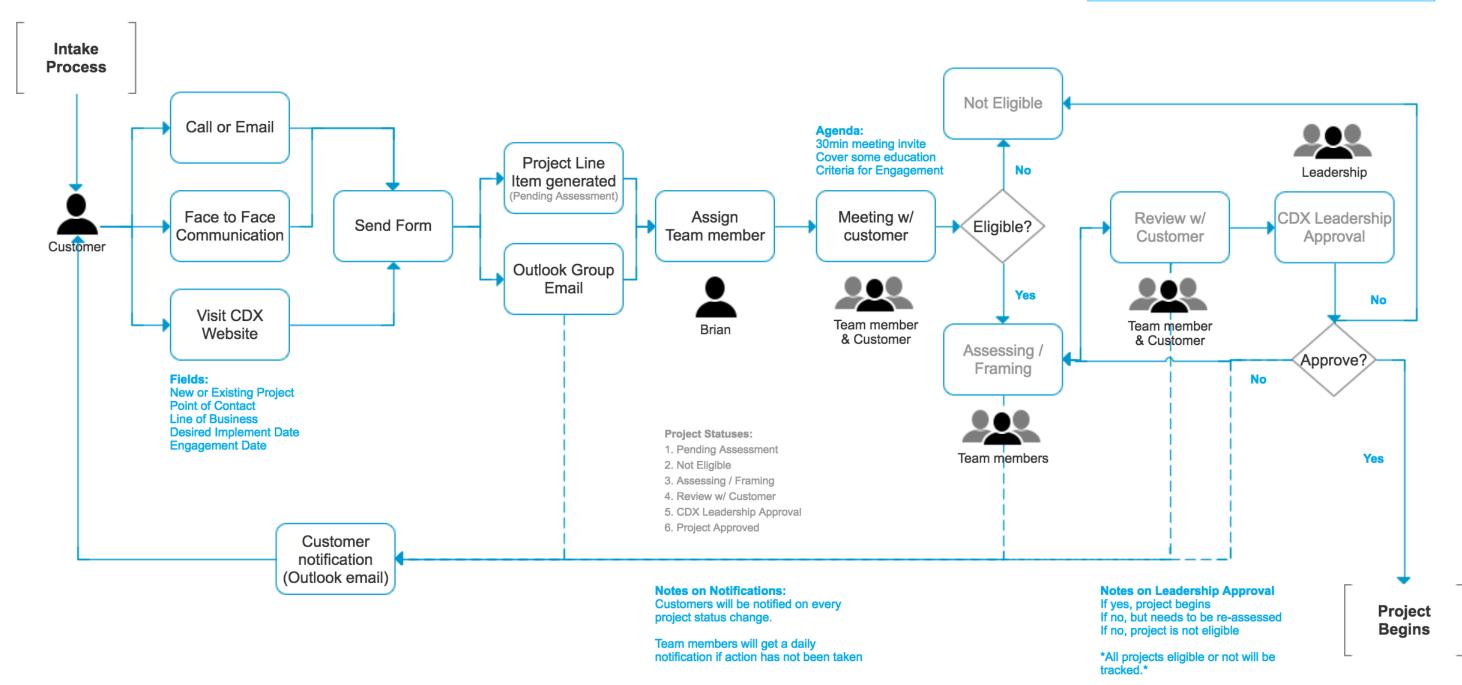
Home	Search	Intake Process	Organize	Storing / Sharing	Feedback	Marketing	Look & Feel	Video / Blog
Dashboard / tiled design	Global search to find info quick	Time sensitive SLAs	Navigate files with metadata	Storing files as backup from project	Generic Feedback function all pages	Word of mouth marketing	Visually appealing	Video blog
Describe design thinking	Search filters to reduce results	Regular notifications to requestor	Organize files by function	Ability to share files across projects	Usefulness ratings on documents	Voice and tone will be important	Design should be clean	Possibly a blog
Possible infographics	Contextual searching	Regular notifications to team	Tag cloud with reviewable tags	Ability to share content within CDX	Comments section	One cosnistent clear message	Similar to Home Site	
Case Study	Document preview on results	Send requestor information on CDX	Deep link to key terms	Ability to create content within CDX	Survey to collect feedback	Findable from Home Site	Intuitive interface	
Tools & Templates	auto-complete searching	Send request to CDX group email	Possible glossary terms	Version Control for files		Email marketing	All sites are completely different across FNM	
Sample of CDX Process		Short form to get context of project	Wiki-like content on pages	Ability to have retrospects		Brown bag learning sessions	Need CDX to represent good design	
CDX Service Plan		Project status and information	Archiving old content	Ability to share retrospects				
Access to the CDX Playbook		Ability to update status through process	Sort lists by last modified (default)	Local File System (OneDrive Sync)				
Easy way to contact CDX group		Fire off reminder to team for completion		Co-Authoring (instant edit)				
				Create Action items from team meetings				
				Create/Share daily updates				
				Internal Knowledge Exchange				

Intake Workflow Process

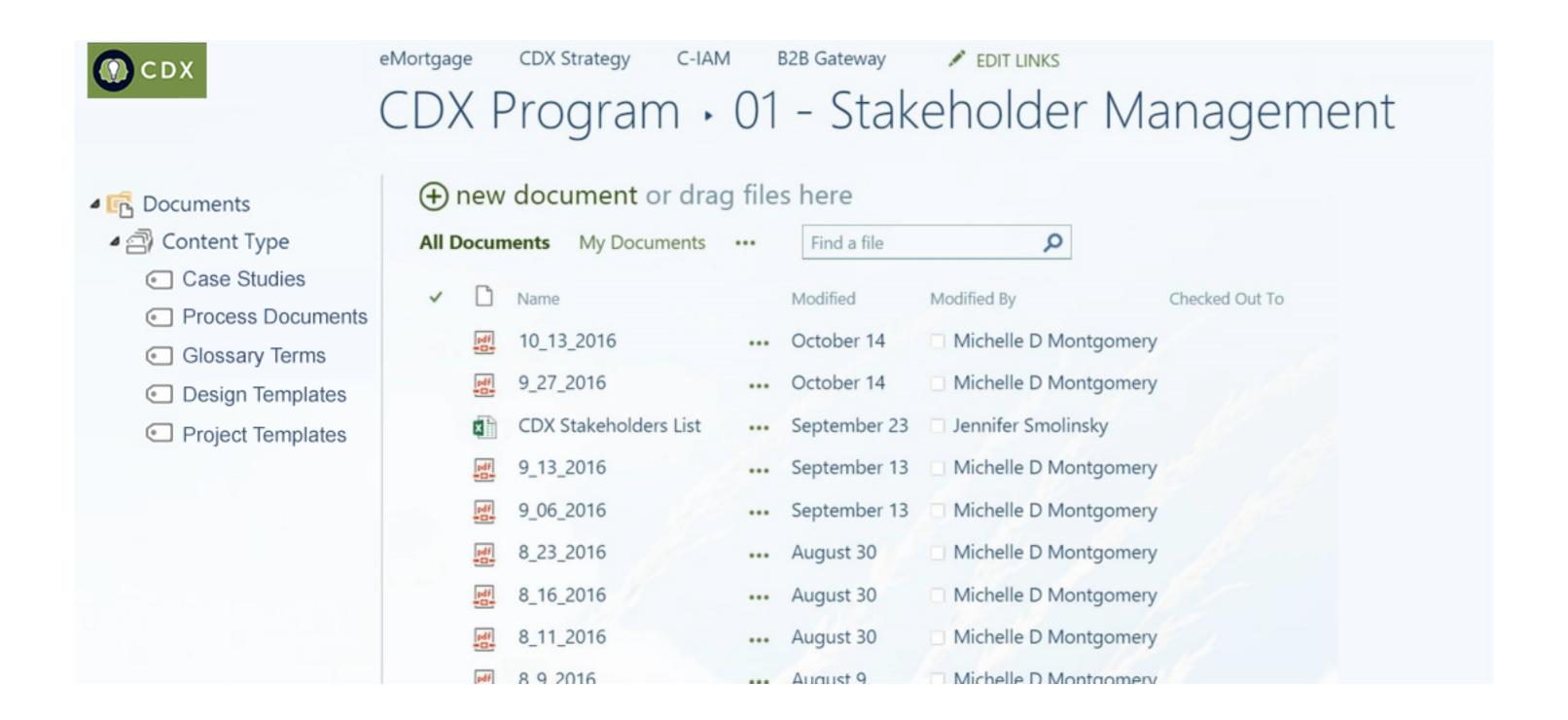
CDX Intake Workflow Process

The diagram below illustrates the general workflow to create a repoire with the customer to gain some efficiencies for the engagement process.

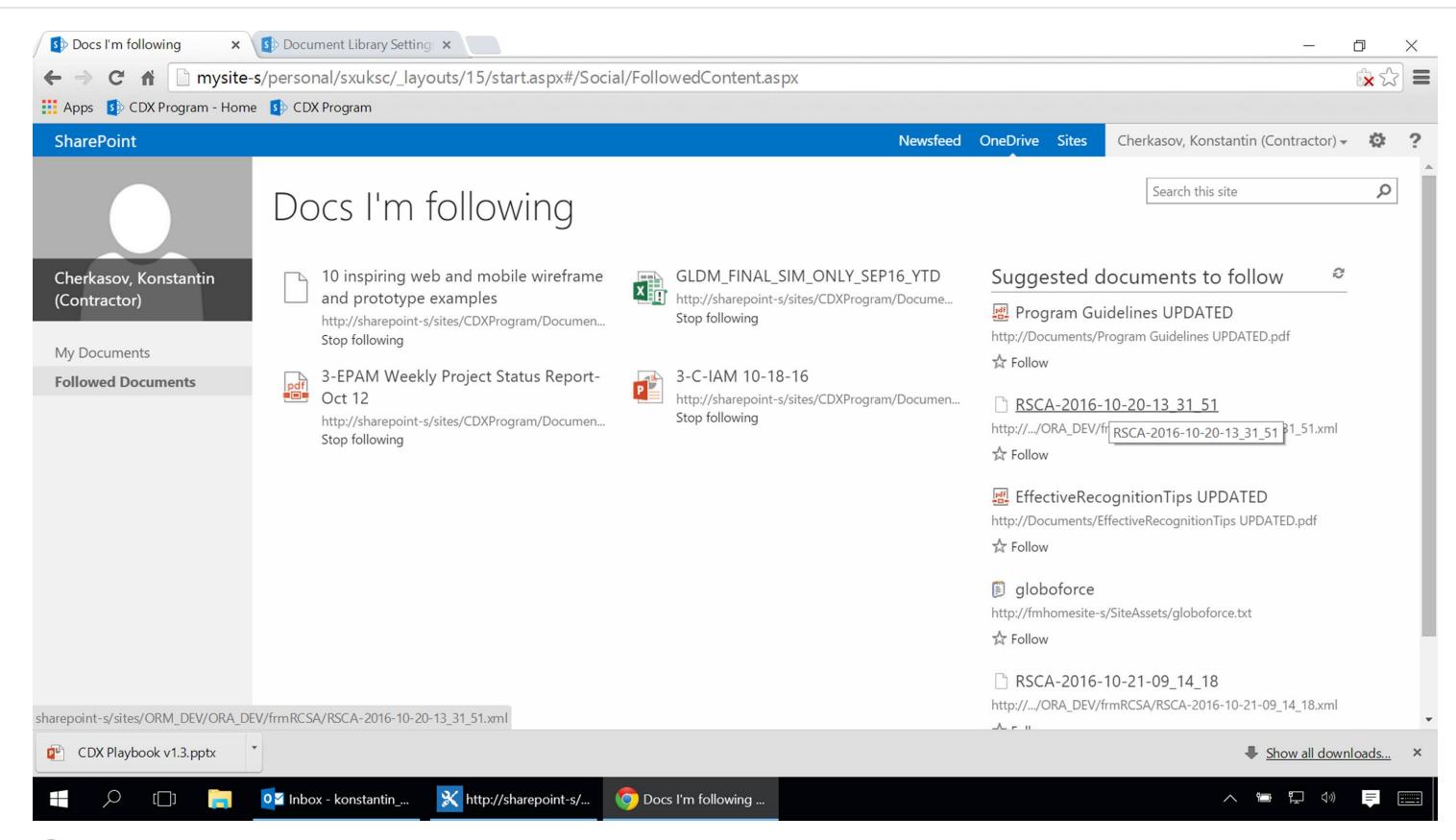




Example of File Library View



Example of My Favorite Docs View



Site Map

Identified Page Templates

- Home Page (CDX Customer and Potential Customer)
- CDX Team Internal Dashboard
- Projects Page
- Projects List Page
- Standard Content Page
- Video & Blogs
- Search & Search Results

